Direct emissions reduction trajectory
(Scopes 1 and 2) aligned with a 1.5°C SBTi scenario

2025	**Reduce emissions by 30% by 2025** (vs. 2019)	
2030	**Reduce emissions by 50% by 2030** (vs. 2019)	
	RENEWABLE ELECTRICITY	100% of electricity consumed from renewable sources by 2030
	ENERGY EFFICIENCY	Reduce energy consumed by 27.5% by 2030 (vs. 2019)
	REFRIGERANTS	Reduce refrigerant-related emissions by 50% by 2030 (vs. 2019)
2040	**Carbon neutrality of our direct operations by 2040,** with a 70% reduction in emissions by 2040 (vs. 2019)	
	REFRIGERANTS	Reduce refrigerant-related emissions by 80% by 2040 (vs. 2019)

Indirect emissions reduction trajectory
(Scope 3) aligned with a "below 2°C" SBTi scenario

2030	**Reduce indirect CO_2 emissions by 29% by 2030** (vs. 2019)	
	PURCHASE OF GOODS AND SERVICES	**Reduce emissions from purchased goods and services by 30%** (vs. 2019), i.e., the equivalent of 20 megatonnes of CO_2, in collaboration with our suppliers
	PRODUCT USE	**Reduce emissions related to the use of our products by 27.5%**
	DOWNSTREAM TRANSPORT	**Reduce our transport-related CO_2 emissions** by 20% (vs. 2019)

Detailed list of roadmap targets:

2024	**Catalogues**	80% of catalogues in France will be digital by 2024
2025	**Food waste**	Reduce food waste by 50% (vs. 2016)
	Waste	Recover 100% of waste from stores by 2025
2026	**Energy efficiency**	Reduce energy consumed by 20% by 2026 (vs. 2019), with a 20% reduction in France by 2024
	Plant proteins	Increase sales of plant-based products in Europe to €500 million by 2026 (+65% vs. 2022)
	Packaging	100% of our key packaging policy targets to be implemented by 2026 (see Section 2.1.2.4)
	Deforestation	100% of key targets on sensitive raw materials to be implemented by 2025 (see Section 2.1.2.3)
	Supplier commitment	100% of the 100 biggest suppliers to be committed to a 1.5°C trajectory by 2026 300 suppliers involved in the Food Transition Pact by 2025
2027	**Renewable electricity**	4.5 million sq.m. of solar panels in operation on parking lots in France, Spain and Brazil by 2027 (representing nearly one TWh of theoretical producible electricity per year)
2030	**E-commerce**	Carbon neutrality for the Group's e-commerce activities by 2030